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Ceres Power Holdings plc

February 2023

CLEAN ENERGY STARTS WITH CERES



ceres

Leading solid oxide technology for power and green hydrogen Unique IP, >100 patent families High-margin, licensing business model

We collaborate with worldleading companies to deliver clean energy technology...

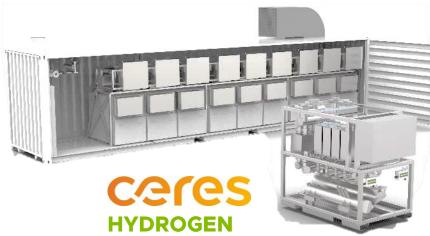
....at scale and pace



Global energy transition to affordable clean power







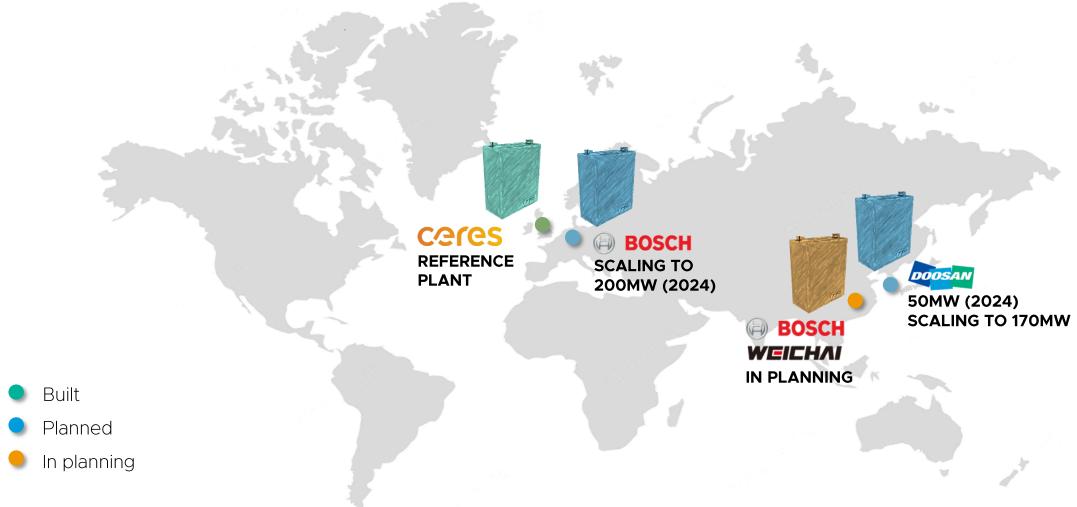
Engaging with global majors in oil & gas, industrial gas and clean energy





Ceres scales through global partnerships

Partners building manufacturing scale globally – 250MW capacity planned with third manufacturing facility intended for China





Bosch decentralised SOFC 'power plants'

- Series production commences in 2024, by which time Bosch will have invested ~€500m
- Approved by the European Commission as one of the first Important Projects of Common European Interest (IPCEI)
- Eligible for funding in Germany, where more than €8 billion is available for the development of hydrogen and other green technologies



Doosan ambition for market growth

2020 2021 2022 2023 2024 2025

Doosan and Ceres licence agreement Completed development of 10kW system for buildings Consortium for marine applicability test

Factory build (50MW)

Stationary products to be launched

Marine fuel cell to be launched



Doosan spends KRW 143.7bn (~£100m) to build a solid oxide fuel cell plant in Saemangeum, SK



Doosan announces first mover strategy for marine fuel cells

In February 2022, Doosan signed a letter of intent with Shell and Korea Shipbuilding & Offshore Engineering, the shipbuilding division of Hyundai Heavy Industries, to jointly develop a 600kW SOFC system based on Ceres' proprietary stack technology to commercialise cleaner power for ships by 2025



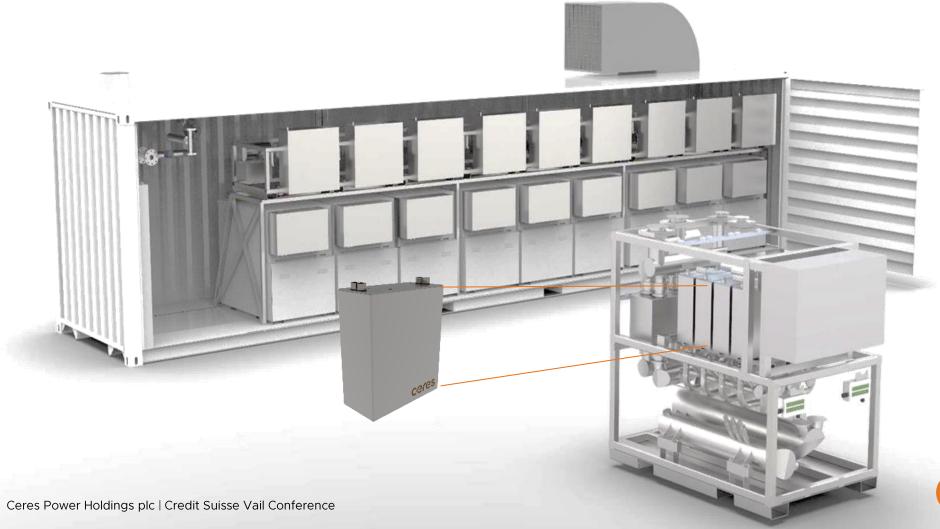
Weichai system achieves CE certification

- 120kW SOFC power system has achieved EU CE certification through international testing organisation, TÜV SÜD
- Systems running at Weichai's Fuel Cell Industrial Park and at Weifang Energy Group
- 1GW of distributed power has the potential to reduce carbon emissions by ~2mtpa, compared with grid electricity



Megawatt-class SOEC system demonstrator

Initial testing giving confidence that technology can deliver green hydrogen at <40kWh/kg, around 25% more efficiently than incumbent lower temperature technologies

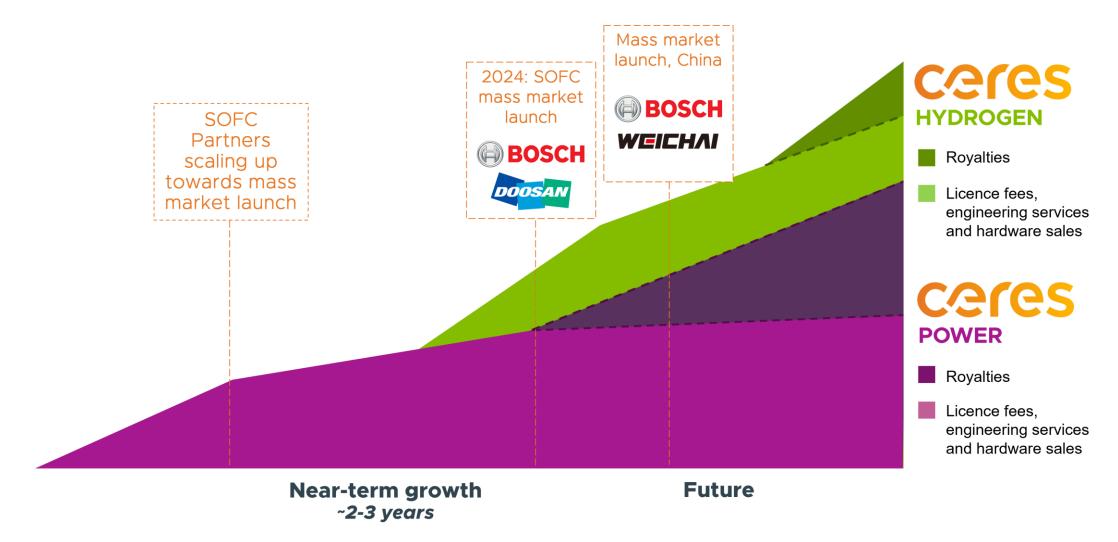


Shell collaboration for green hydrogen

- Agreement to establish a 1MW technology pilot of Ceres' SOEC system at Shell's R&D centre in Bangalore, India
- Produce hydrogen at efficiencies around 20% greater than other technologies (80s to 90%) utilising waste heat from industry
- Pilot starts in 2023 and will run for three years – hydrogen will be used in industrial processes onsite



Growing visibility of future royalty revenue





Outlook and targets for the year ahead

- Supporting existing partners as they scale manufacturing in Germany and South Korea
- Establish China JV for third global manufacturing facility
- Strong cash balance supports continued investment in SOFC and SOEC
- SOEC progression with commercial partnerships for green hydrogen
- Expansion of SOFC into new applications in higher power and maritime





Questions

Investor Relations

investors@cerespower.com

Ceres Power Holdings plc

Viking House, Foundry Lane, Horsham RH13 5PX T: +44 (0)1403 273463 | E: info@cerespower.com